Dear Friends

I always look forward to the opportunity to share the Milford Regional Healthcare Foundation’s Annual Report. In doing so, I have the privilege of extending our most heartfelt gratitude for the overwhelming support we continue to receive each year from our loyal donors and friends. This Annual Report illustrates the tremendous generosity of our community and its impact on the comprehensive, high-quality healthcare provided by physicians and caregivers at Milford Regional.

$22 M
To Date, Exceeding our Expectations and Bringing us Within Reach of our Goal

As I reflect on this past year, I realize we have enjoyed the unique experience of celebrating a multitude of special occasions and anniversaries together. In just a few short months, we celebrated the 25th anniversary of the Annual Golf Classic, the 10th anniversary of our signature Mélange Gala, the 25th anniversary of CEO Frank Saba’s arrival at Milford Regional and the spring ground-breaking of our brand new building. In my role at the Foundation, I consider every day a special occasion because I have the privilege of working with and getting to know individuals, families and business owners whose enduring commitment to ensuring high-quality healthcare services in our communities is nothing short of remarkable.

In 2014, more than 3,000 individuals, families and area businesses, as well as Milford Regional board members, medical staff and employees, contributed a total of $3,340,338. It was another record-breaking year of fund-raising, and the number of individuals who volunteer their valuable time, knowledge, talents, skills, goods and services continues to grow!

In August, 184 golfers took to the greens at Franklin Country Club for the 25th Annual Golf Classic. I am happy to report that more than $274,000 was raised at the event, all of which supports Excellence: The Campaign for Milford Regional Medical Center. My thanks go to the players, vendors, volunteers, supporters, members of the business community and planning committee members whose enthusiasm and dedication are responsible for the Golf Classic’s continuing success. That same day, $81,000 was raised at the 8th Annual WMRC Radiothon to support the Oliva Fund for Cancer Care.

Nearly 400 Milford Regional supporters turned out to celebrate the “Power of Ten” at the 10th Annual Mélange Gala and Auction on October 25. This year, The New England Appliance & Electronics Group in Franklin generously hosted the gala, at which more than $660,000 was raised to support the Excellence campaign. Thanks to the extraordinary commitment of our event committee, the evening was a wonderful celebration of ten years of incredible fundraising success. The entertainment, energizing auction and beautiful décor created a memorable and inspiring evening. Once again, the generosity and unwavering dedication of our donors and corporate community resulted in one of the most successful Mélange Galas to date.

I am extremely excited to report that the total raised through the Excellence campaign that began just more than one year ago has raised more than $22 million to date, exceeding our expectations and bringing us within reach of our goal of $25 million to support the $54 million building project. This is an extraordinary accomplishment, and words cannot express how grateful I am to all of you for your generosity, steadfast support and commitment to the organization’s future ability to provide exceptional, multifaceted care.

I take tremendous pride in our community and what we are able to collectively achieve. Thank you for all that you do to ensure that Milford Regional Medical Center will continue to thrive and grow for decades to come.

Sincerely,

Martin Richman
Vice President of Philanthropy  |  Milford Regional Medical Center
Taking our Lead from the Community

It is an honor to have the opportunity to express our gratitude to the members of our community whose vision of exceptional healthcare in the community setting is matched by an enduring commitment to making that vision a reality. Milford Regional Medical Center’s high-quality, comprehensive, ever-expanding programs and services are a direct result of your willingness to go above and beyond for the benefit of Milford Regional.

TOGETHER
As You’ve Proven Time & Time Again, There is Nothing we Can’t Achieve

This time last year, we looked forward to breaking ground for our new, state-of-the-art building on the Milford Regional campus. We are pleased to report that construction is on track and our new Emergency Department, Intensive Care Unit and private patient rooms will be fully operational by this time next year! This is the largest building project in the history of Milford Regional, and is a reflection of the community’s resolve to provide technologically advanced care in a warm and caring environment.

At a time when healthcare reform and its accompanying regulatory requirements are creating challenges for hospitals large and small, we are proud that Milford Regional remains a strong and independent healthcare organization. Taking our lead from the community, our focus on forming mutually beneficial partnerships with organizations such as Dana-Farber Cancer Institute, Boston Children’s Hospital and UMass Memorial Medical Center enhances the scope and quality of services we offer, keeps specialty care close to home and allows us to maintain our own identity as a self-supporting organization.

We believe what makes Milford Regional truly unique is the diverse group of people who are responsible for its ongoing advancements—a group that includes talented and dedicated individuals on the Board; medical staff members; Medical Center leaders, staff and employees; Foundation staff; Tri-County Medical Associates colleagues; individual and corporate donors; volunteers and auxiliaries; and the patients who trust us with their care. As individuals, you make inspiring contributions to the Medical Center every day. Together, as you’ve proven time and time again, there is nothing we can’t achieve.

With Our Gratitude,

Francis M. Saba
Chief Executive Officer
Milford Regional Medical Center

Robert Kilroy
Chair, Milford Regional Healthcare Foundation Board of Trustees
1 STRANGE Sensation
1 EXCEPTIONAL Diagnostician
3 KEY Imaging Tests
1 VERY GRATEFUL Patient
Gary Mackintosh

Franklin resident Gary Mackintosh’s decision to go to the Emergency Department at Milford Regional Medical Center was one of the best he’s ever made. In fact, it was lifesaving. Experiencing a persistent, dull ache on his right side that remained unchanged for approximately three hours, Gary was on the fence about having it checked out. He says, “I almost didn’t go to the hospital. I never imagined it was something this serious.” He did go to Milford Regional, was evaluated by Thomas Evans, MD, and was diagnosed with a rare and life-threatening condition.

“I told Dr. Evans that I wasn’t in pain. It was an ache, and a different sensation than I had ever felt before.” Dr. Evans listened, and ordered a series of tests including an ultrasound, an X-ray and a CT scan. Gary was conveying his preference to go home if they were considering admitting him when the CT scan results came back and “everything changed.” He says, “Within minutes, Dr. Evans was back, telling me I wouldn’t be going home that night—that I would be going to UMass Memorial Medical Center because I had an aortic dissection—a tear in my aorta.”

Aortic dissection is a medical emergency that requires early and accurate diagnosis to achieve a positive outcome. Gary says, “I later learned I didn’t even have the classic symptoms. I’m so fortunate Dr. Evans got it right. From my perspective, he is the Sully Sullenberger of the Emergency Department!”

Because Gary drove himself to the Medical Center that night and things were changing rapidly, he expressed his need to make some phone calls. He was impressed and grateful when the nursing staff busily preparing him for transfer to UMass responded, “You do whatever you need to do and we’ll work around you.”
Dr. Monica Woodward

Monica Woodward, MD, says, “It is a tremendous privilege to be part of Milford Regional Medical Center.” For 25 years, Woodward has dedicated her medical career to caring for individuals and families in Milford Regional’s service area. “The Medical Center has great roots in the community,” she says. “It has earned admiration and respect, and is truly treasured by area residents.”

As a primary care physician who practices and serves on the Board of Directors at Tri-County Medical Associates Primary Care Physicians, Woodward sees her role as a patient advocate. She says, “We see people under two circumstances—when they are trying to stay healthy and under circumstances of illness and worry. Getting to know them over time, being there during major life events, learning their stories, and becoming a part of those stories—it’s an honor.”

After completing her training, Woodward worked at the Fallon Clinic, then served as Milford Regional’s first hospitalist before joining Tri-County Medical Associates. She sees the Medical Center as “the best of both worlds,” referring to its strong community ties and personal touch, as well as its high-caliber specialty care and services. She also appreciates the influence of Milford Regional on the next generation of physicians, noting, “The affiliation with UMass Memorial Medical Center gives physicians-in-training exposure to a type of care that is very different than care at a large tertiary hospital.”

Over the years, supporting Milford Regional has become a family affair in the Woodward household. Woodward and her husband Mark are dedicated supporters; their children have been volunteers; and family members have required Milford Regional’s “phenomenal” specialty care. “When a loved one is ill, patients and their families feel the embrace of everyone who works here,” says Woodward. “I truly value my medical community.”
24 OR MORE
Patients Daily

3,000
PATIENTS
Total in Her Panel

25 YEARS
Working at Milford Regional

3 CHILDREN
Live Nearby in the Boston Area
30 YEARS Married
16 YEARS Residents of Upton
3 YEARS As Chair of the Foundation Board of Trustees
7 YEARS Member of the Foundation Board of Trustees
Bob and Deb Kilroy

Married for 30 years and proud parents of daughters Shauna and Julia, Bob and Deb Kilroy are avid supporters of Milford Regional Medical Center. Bob is an employment litigation attorney at Mirick O’Connell, DeMallie & Lougee, LLP, and Deb manages the cafeteria at the Mary E. Finn Elementary School in Southborough, when she is not chauffeuring Julia to soccer games and gymnastics competitions or assisting Shauna with her wedding planning. Bob says, “When I started working in Westborough in 2005 after having worked in Boston for eight years, it seemed like the right time to put my toe in the water and become more involved in the community.”

His interest in Milford Regional was peaked after he attended a Milford Regional Healthcare Foundation quarterly business breakfast, at which he was introduced to the Medical Center’s broad range of services, commitment to the community, and goals for the future. Bob’s decision to join the Milford Regional team as a corporator and as a member of the Mélange Planning Committee was just the beginning. “Once you get involved, opportunities abound,” he says.

Bob is the current Chair of the Milford Regional Healthcare Foundation Board of Trustees, Vice Chair of the Milford Regional Medical Center Board of Trustees and Chair of the Medical Center’s Patient Care Assessment Committee. He feels the Medical Center’s openness to different viewpoints and its emphasis on seeking input from staff and community members is unique, and leads to well-informed decision-making. “The fact that Milford Regional is community-based and agile enough to hear and respond to the community’s needs distinguishes it from many other healthcare organizations,” he says. “It’s been my good fortune to become involved at the Medical Center—a highlight for me both personally and professionally. I’ve developed great friendships, and value my experience with the Milford Regional tremendously.”
Ron Lizotte

“I’m proud to have an affiliation with Milford Regional Medical Center,” says Ron Lizotte, owner of American Business Equipment in Hopedale. “The Medical Center was one of the first customers when my father went knocking on doors to drum up clients for the family business he started 1973.” Ron remembers going to Milford Regional as a teenager to repair the typewriters that were so essential to the day-to-day operations of the Medical Center back in the day. Today’s business equipment may be far more sophisticated, but Ron’s relationship with the Medical Center is going strong.

A corporate sponsor of both Milford Regional Healthcare Foundation’s Mélange Gala and Golf Classic, Ron notes, “I’ve played in the Golf Classic since it began 25 years ago. As someone who lives and works in this area, I support Milford Regional because of who they are and what they stand for — helping people in the community.” From a business perspective, he notes, “We like to do business with people who like doing business with us.” Ron’s enthusiasm for promoting growth and development in the local community extends to other initiatives, as well. When the chance to influence the Town of Franklin’s music and arts programs came along, he jumped on board. He explains, “When the business was located in Franklin, a representative from the Franklin School of Performing Arts showed up out of the blue wanting to lease the building.” Although it meant relocating American Business Equipment to its current Hopedale location, Ron agreed. “Being a part of bringing additional cultural opportunities to the area is a good feeling, as is playing a role in the health and well-being of the community by supporting Milford Regional,” he says. “I’ll stay involved with the Medical Center for the long run, even after I retire.”
25 YEARS
Operating a Successful Local Business

41 YEARS
Since the Business First Opened its Doors

6 FULL TIME EMPLOYEES

5 PART TIME EMPLOYEES

25 YEARS PARTICIPANT IN ANNUAL GOLF CLASSIC

Pictured Here: Ron Lizotte with parents, Roger and Dorothy
50-PLUS
Years of Family Commitment To Quality Care

4 YEARS
Co-Chair of Annual Golf Classic Committee

20 YEARS
Member of the Annual Golf Classic Committee

3 YEARS
Member of the Foundation Board of Trustees
John Peters, Sr. & John Peters, III

When Milford resident John Peters, Sr. established a local nursing home in the mid-1960s, he set the stage for the Peters family’s long-term commitment to quality care in the community. In 1978, he opened Medway Country Manor, a 123-bed skilled rehabilitation and nursing center owned and operated by the Peters family until this past summer. John Peters, III notes, “From the beginning, my father recognized the need for our residents to have access to top-quality, hospital-based medical care. He saw the value of the services at Milford Regional, and so began our unwavering commitment to working with and supporting the Medical Center.”

Following in his father’s footsteps, John has dedicated his time, resources and talents to a wide variety of Milford Regional initiatives. A long-standing member of the Golf Classic Committee, he co-chaired the event for four years. He is a member of the Milford Regional Healthcare Foundation Board of Directors, serves on the Leadership Committee for the Capital Campaign, and is a member of the Patient-Centered Transitions Team, a group focused on improving care transitions to community settings and reducing readmission rates. John actively participated in the Medical Center’s recent electronic medical record improvement project, saying, “Establishing mechanisms through which clinical documentation and discharge instructions are sent electronically to and from collaborating providers minimizes the potential for miscommunications that otherwise could negatively impact a patient’s transition from one setting to another. Investing in and implementing such technology exemplifies Milford Regional’s commitment to delivering the highest level of care in more efficient and effective ways.”

John credits the people at the Medical Center for the organization’s long-standing success, saying, “Everyone steps up; everyone pulls together; everyone works toward the common goal of excellence. I’m definitely staying involved and encourage others to share their time and talents.”
Milford Regional Healthcare Foundation is fortunate to have a select group of supporters who make generous gifts every year through their unrestricted and designated giving, which are used for the highest priority needs at the Medical Center. The 1903 Society has been created to recognize supporters who give $1,000 or more each year. Donors are recognized for total giving between October 1, 2013 and September 30, 2014.

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24 Celebrating Our Achievements
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October 25, 2014 marked the 10th anniversary of our annual Gala, Mélange! Graciously hosted by The New England Appliance & Electronics Group in Franklin, almost 400 guests were awed by the transformation of the warehouse into a modern space that boasted bold colors, sleek lounge seating, chic dining experiences, and a retrospective photo display highlighting each of the previous years. The energy was electrifying and the “Power of Ten” was truly harnessed as we raised $660,000 to support the Milford Regional Medical Center’s expansion project. We are grateful for the overwhelming support of the community, volunteer committee, and the Foundation board as Mélange continues to be a cornerstone fundraiser in support of critical needs at Milford Regional.
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An amazing milestone was reached on Monday, August 25th as we celebrated the 25th annual Golf Classic and 8th annual concurrent WMRC 1490AM Radiothon at Franklin Country Club. More fundraising records were broken as over $356,000 was raised in total! Proceeds from the Golf Classic supports the Milford Regional Medical Center expansion project, while the WMRC Radiothon benefits the Oliva Fund for Cancer Care. We are grateful to the many sponsors and volunteers who have supported the Golf Classic and WMRC Radiothon. Special thanks goes to Bright Insurance Agency, Inc., Circle CG Farm, Inc., Milford Federal Savings and Loan Association, The Milford National Bank & Trust Company, and Oliva’s Market and Catering, Inc., sponsors of the Golf Classic for all 25 years!
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Mr. and Mrs. Robert J. Moore
Rena Moore
Mr. and Mrs. Robert J. Moore
Jackie Moore, our beloved Mama/Nana
Mrs. Amber Rose
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Mr. and Mrs. John M. Consoletti

Ms. Jeanne A. Anderson

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Mr. and Mrs. Anthony S. Lombardo

Ms. Linda Maguniness

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Mary Talbot
Mr. and Mrs. William D. Dillon, Jr.

Mary Talbot
Mr. and Mrs. William D. Dillon, Jr.
Inpatient Discharges & Observation Stays

11,711

55,570 VISITS To The Emergency Room

288,712 Outpatient Visits

128,452 PHYSICAL Therapy Services

35,624 TOTAL Volunteer Hours

2,410 MORE Hours Then Last Year

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Mrs. Lorraine Lussier
Doe, Will and Becca Nelson
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Ms. Eleanor Philben
Ms. Julie Purcell
Ms. Norma Scerra
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and Ms. Virginia Calega
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Ms. Denise Zacchilli
Miss Teresa M. Zacchilli

Betty Warsen
Ms. Grace G. Nyenhuis
Burt and Elizabeth Webster
Mr. and Mrs. Francis M. Saba
Pat Webster
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Mrs. Pauline A. Welsh
Gramps Doug Welsh
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Ms. Terri A. Yaz
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Josephs No 1475
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Miss Teresa M. Zacchilli
Mary M. Zacchilli
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Peter Zacchilli
Miss Teresa M. Zacchilli
Rudolph P. Zacchilli
Mrs. Claire F. Zacchilli
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2014 Annual Donor Report  45
Excellence...The Campaign for Milford Regional Medical Center will support a new Emergency Department, a new Intensive Care Unit, and private patient rooms. To help make this project a reality, we have embarked on a $25 million campaign of which nearly $22 million has already been committed.

Please join us in reaching this historic milestone for our community and friends.

To learn more, visit supportexcellence.org or call 508-422-2228.
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Total Dollars Raised
$3,146,907,51

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
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<tbody>
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<td>45%</td>
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<tr>
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<td>Medical Staff</td>
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<tr>
<td>Employees</td>
<td>5%</td>
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<tr>
<td>Foundations</td>
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</tbody>
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Donor Designations
Fiscal Year 2014

<table>
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<tr>
<th>Category</th>
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<tr>
<td>Building Project</td>
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<td>Unrestricted</td>
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<tr>
<td>Auxiliary</td>
<td>3%</td>
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<tr>
<td>Cancer</td>
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<td>2%</td>
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<tr>
<td>Community Benefits</td>
<td>1%</td>
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